International Development Policy Lecture #1, February 3, 2014



Orientation and Overview:

Evolution of International Development Policy

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Objectives



- Provide an in-depth understanding of international development policy, through reading and discussing recent papers and reports
- Special attention to:
 - Contemporary policy debates
 - Global transformation and emerging issues
 - East Asian perspectives of aid and development
- Course format:
 - Lectures, plus
 - Workshops by student presentations, based on assigned readings.





- Read assigned literature before class (download from Professor's homepage) http://www.grips.ac.jp/forum/lzumiOhno/lectures/2014IDP_syllabus.htm
- Workshops: presentations and comments by students (power point slides or resume)
- Class discussions

Evaluation



- Class attendance + participation (40%)
- Presentation of the assigned readings (30%)
- Short paper on international development (30%)
 - Choose one of the topics introduced at the class
 - Write a short paper (3-5 pages), based on your country perspectives and/or professional expertise

Structure of the Class

Int'l Development Policy and Development Cooperation (Overview)

- Evolution of int'l development policy
- Development cooperation policy of major donors
- Japanese approach to development cooperation

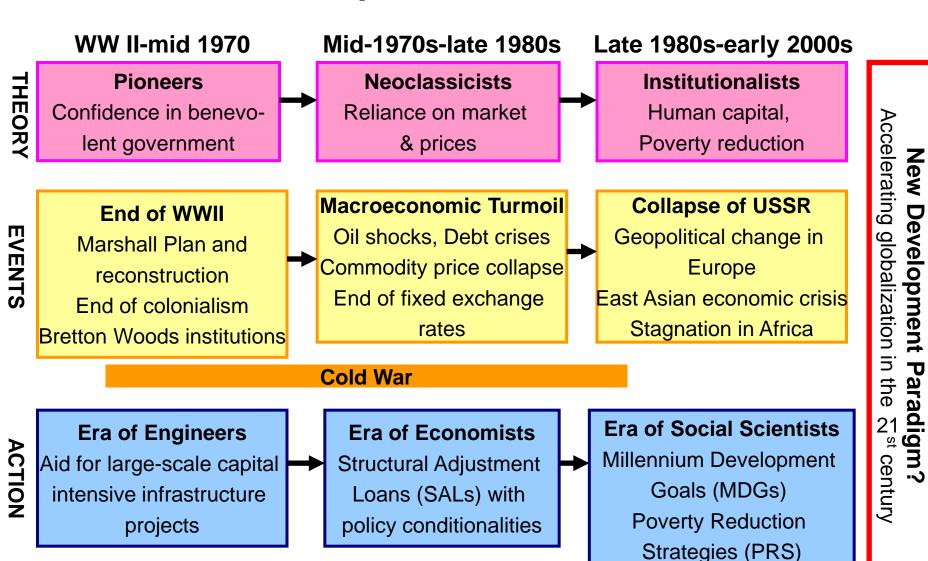
Contemporary Policy Debates

- Aid and development: critique of aid
- Effective aid, governance and growth
- Democratic developmental states
- Leadership and economic bureaucracy
- Technology transfer and industrial development

Global Transformation and Emerging Issues

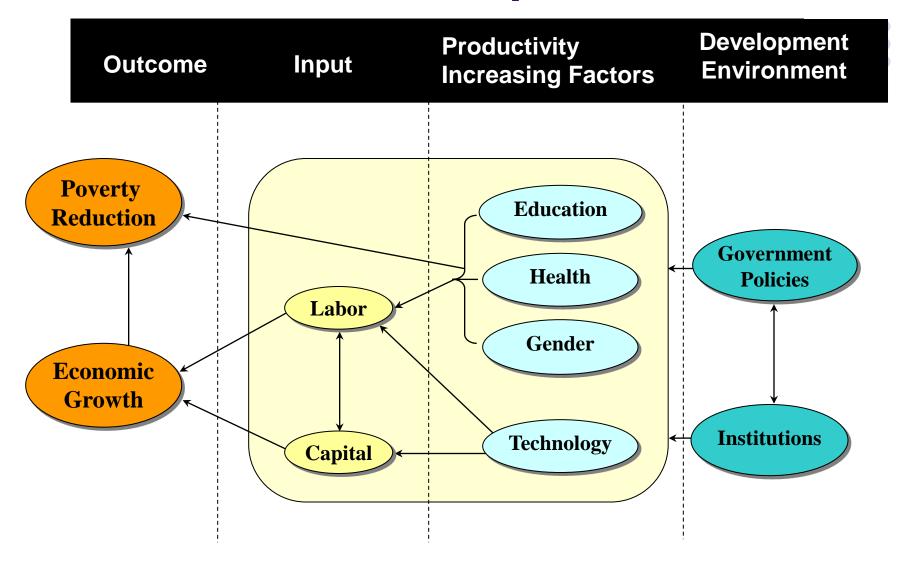
- Fragile states, conflicts and development
- Emerging donors and their impacts on int'l development
- Business and development
- Beyond 2015: Post MDGs (Millennium Development Goals)

Evolution of Development Thinking and Development Assistance



(Source) Adapted from Figure 2 (p.21), Takamasa Akiyama, *International Development Assistance:* Evolution and Current Issues. FASID 2006.

Mechanism of Development



(Source) Takamasa Akiyama, International Development Assistance: Evolution and Current Issues, 2006.

Evolution of Development Thinking



- Pioneers (WW II to mid-1970s)
- Neoclassicists / Washington Consensus (mid-1970s to late 1980s)
- Institutionalists (late 1980s to early 2000s)
 - Post-Washington Consensus
 - Poverty Reduction Strategy, Millennium Development Goals (MDGs)

- New development paradigm? (with accelerating globalization in the 21th century...)
 - Emerging powers, role of business for development, fragile states, diverse development agenda, etc.

"Pioneers" (WW II – mid-70s)



- First generation of development economists
- Focus on capital accumulation and growth
- "Big push" development strategy involving government planning and major public investment
 - Belief in government-led coordination of large scale industrialization projects and import-substitution (ISI)
 - Distrust of markets, especially in terms of generating sufficient funds for investments (-- vivid memories of the Great Depression). Export pessimism. FDI was considered to cause sovereignty problems.
- Limited attention to poverty and income-distribution The poor were expected to benefit through "trickle down".



Paul Rosenstein-Rodan: Big-push development strategy (1943) -Underdeveloped countries require large amounts of investments to embark on the path of economic development from their present state of backwardness.



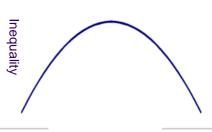


W. W. Rostow: The Stages of Economic Growth theory (1960)

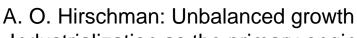
-Historical model of economic growth, economic take-off must be initially led by a few individual sectors.

Simon Kuznets: Inverted U shape curve -Economic growth and Income Inequality (1955)

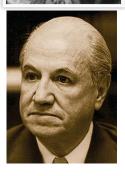




Income per capita



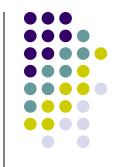
- -Industrialization as the primary engine of growth, forward and backward linkages
- -The Strategy of Economic Development (1958)



Raul Prebisch: Dependency theory (center and periphery), structuralists

- -Founding SG of UNCTAD (1964-69)
- -Export pessimism, advocate preferential access to the markets of developed countries and regional integration.

Neoclassicists (mid-70s-late 80s)

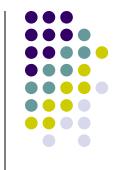


- Second generation of development economists, "neoclassical resurgence".
- Favored reduced government involvement in economic development activities
- Market-oriented, non-interventionist, and open-trade policies (as opposed to ISI).
 - "Getting prices right" price is the effective tool for resource allocation
 - View government intervention as causing distortions in prices and exchange rates.
 - Perception that government failures is more serious than market failure in many developing countries.
- The Washington Consensus prevailed



Anne O. Krueger: WB Chief Economist (1982-86), First Deputy Managing Director (interim) of IMF (2001-06).

 Macroeconomics and trade, political economy of trade policy, rent-seeking



Bela Balassa: professor and consultant to WB

- Trade liberalization and regional integration



Stanley Fisher: WB Chief Economist (1988-90), First Deputy Managing Director of IMF (94-2001)

- -Macroeconomics
- -Advocate "big bang" reform (e.g., transitional economies, Asian financial crises)



Jagdish Bhagwati: External Advisor to WTO (2001), special policy advisor on globalization to UN (2000)

- -International trade and advocacy for free trade.
- -In Defense of Globalization 2004: Properly regulated, globalization, is the most powerful force for social good in the world.

The Washington Consensus

Vigorously pushed by IMF and WB

- Fiscal discipline
- Redirection of public expenditure toward education, health and infrastructure investment
- Competitive exchange rates (to correct overvaluation)
- Tax reform (broadening the tax base and cutting marginal tax rates)
- Interest rates that are market-determined and positive (but moderate) in real terms
- Trade liberalization (replacement of quantitative restriction with low and uniform tariffs)
- Openness to foreign direct investment
- Privatization of state-owned enterprises (SOEs)
- Deregulation (abolition of regulations that impede entry or restrict competition)
- Legal security for property rights



(Source) John Williamson, "Democracy and the 'Washington Consensus,' *World Development*, vol.21, 1329-1336.

Institutionalists (late 80s to early 2000s)



- Efforts to integrate broader social and institutional factors into the development concept (institutional economics).
- Institutions: "rules of the game" including written laws and unwritten conventions sanctioned by members of society (Douglas North 1990)
 - Role of institutions in overcoming new market failures (e.g., imperfect competition, transaction costs of acquiring information, increasing returns to scale)
- Social capital: coherence of a society's values and the capacity they afford for mutually beneficial interactions (Paul Collier 1998)
 - <u>Civil</u> social capital: trust, cooperation, coordination and reciprocity, norms, informational networks and social sanctions
 - Government social capital: good governance, civil rights

Human Development

- Quantity of growth → Quality of growth
- Human development
 - The ultimate goal of economic development, as well as
 - The best means available for promoting development.
- Human Development Index (HDI), first published in 1990 by UNDP, Mahbub ul Haq in collaboration with Amartya Sen and Meghnad Desai.
 - Life expectancy at birth; adult literacy rate; combined enrolment rate in primary, secondary and higher education; and real income measured in purchasing power parity.
- Adjustment with a Human Face, by UNICEF (Giovannni Andrea Cornia, Richard Jolly, Frances Stewart 1987)

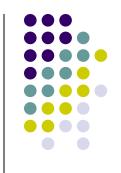




Capability approach, freedom and human rights



The World Bank



- WB's policies and lending practices have essentially shadowed mainstream development theory.
- "Pioneers" era: supported government-led development and large-scale infrastructure projects
- "Neoclassicts" era: Structural Adjustment Loans (SALs)
 - Quick-disbursing non-project loan, in exchange for a recipient country's acceptance of conditionalities (policy changes)
- "Institutionalists" era: post-Washington Consensus, focus on social factors and institutional design, good governance
 - Recognition that development is a complex "highly nonlinear and highly multifaceted" process (Adelman and Morris, 1997
 - Emphasis on poverty reduction, less on growth

Changes in WB Development Thinking



 World Bank's ex-President Wolfensohn's proposal for Comprehensive Development Framework (CDF) — more balanced approach to development (January 1999)

Macroeconomic Aspects
Fiscal
Finance
(Traditional approach)

Structure
(Government)

Huma

Structural Aspects
(Government, Institutions, System)
Society
Human Development

- Emphasis on "ownership" of developing countries and "partnership" of various stakeholders in development policy-making process (based on the lessons learned from SAL experiences)
- Encourage developing countries to formulate Poverty Reduction Strategies (PRS), based on CDF principles

Good Governance



- First appeared in the World Bank's report, Sub-Saharan Africa: From Crisis to Sustainable Growth (1989):
 - "A root cause of weak economic performance in the past has been the failure of public institutions. Private sector initiative and market mechanisms are important, but they must go hand-in-hand with good governance—a public service that is efficient, a judicial system that is reliable, and an administration that is accountable to its public."
 - "A better balance is needed between the government and the governed."
- Broadening the definition of "Good Governance"
 - Worldwide Governance Indicators (Kaufman Index, 1996-):
 (i) Voice & accountability, (ii) political stability & lack of violence; (iii) government effectiveness, (iv) regulatory quality, (v) rule of law, (vi) control of corruption

Good Governance: Broadening of the Definition, and Critiques

- Public financial mgt., tax system
- Civil service reform, public administration
- Local governance, citizen participation
- Investment climate & regulatory quality
- Transparency, accountability
- Anti-corruption
- Judiciary
- Legislature
- Democratic system, election
- Human rights
- Police and security

World Bank

UN, US & European donors

Critiques: Feasibility of a long list of desirable qualities?; Causality (Growth **₹**Good governance)

- ➤ Merliee Grindle: "good enough" governance
- Mushtaq Khan: "growth-enhancing" governance capability
- Yasutami Shimomura: a limited number of "strategic" good governance elements, and "indigenous" elements





MDGs and PRS: UN and World Bank Getting Closer

- UN Millennium Development Goals (MDGs)
 - Adopted at the UN Summit in September 2000 by the world's leaders. Internationally agreed framework of 8 goals and 21 targets.
 - Time-bound and quantified targets for addressing extreme poverty, with a deadline of 2015.
- WB Poverty Reduction Strategies (PRS)
 - Introduced by the World Bank and the IMF in 1999, as a concrete action plan for poverty reduction, formulated by developing countries themselves.



- Poor countries applying for the Enhanced HIPC Initiative, and WB (IDA) and IMF (PRGF) financial support are required to formulate PRS.
- Country ownership and stakeholder partnership are guiding principles of PRS formulation.

Millennium Development Goals (MDGs):

Eight Goals for 2015 using 1990 as benchmark (21 targets and 60 indicators)



Eradicate extreme poverty and hunger



Achieve universal primary education



Promote gender equality and empower women



Reduce child mortality



Improve maternal health



Combat HIV/AIDS, malaria and other diseases

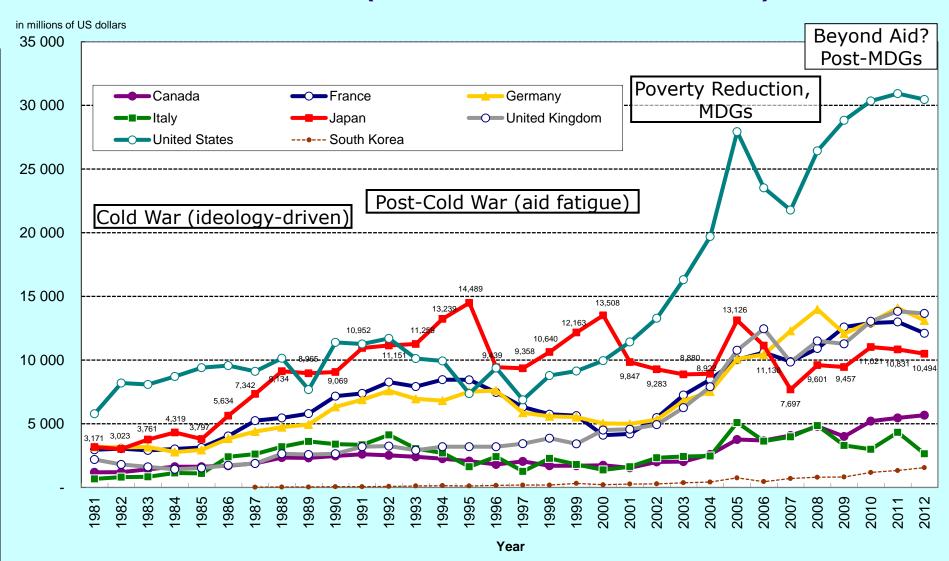


Ensure environmental sustainability



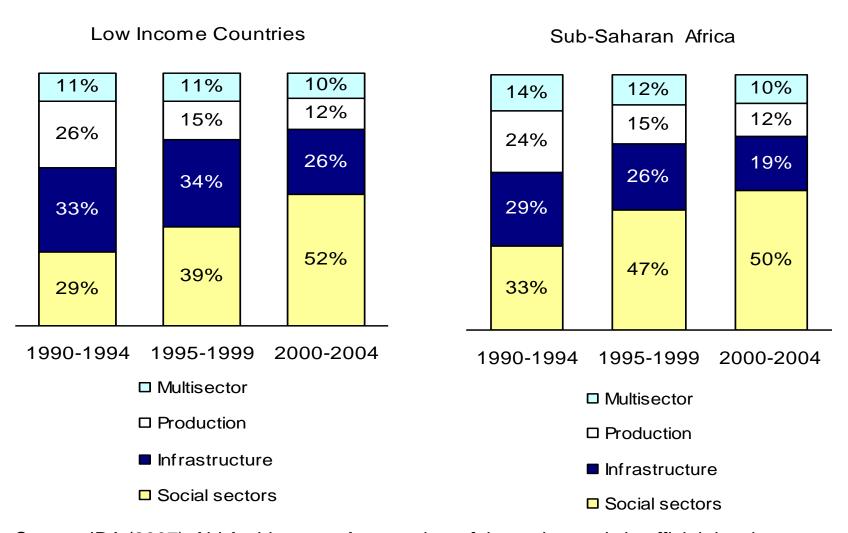
Develop a global partnership for development

Trends of Net ODA from G7 Countries + Korea: 1981-2012 (net disbursement basis)



Source: OECD Development Assistance Committee (DAC), Statistical Annex of the 2011 Development Co-operation Report, CRS) online database (2013.05.)

Distribution of Sector Allocable ODA to Low Income Countries and Sub-Saharan Africa (commitments, period averages, %, 1990-2004)



Source: IDA (2007) Aid Architecture: An overview of the main trends in official development assistance flows. p.11, Chart 7.

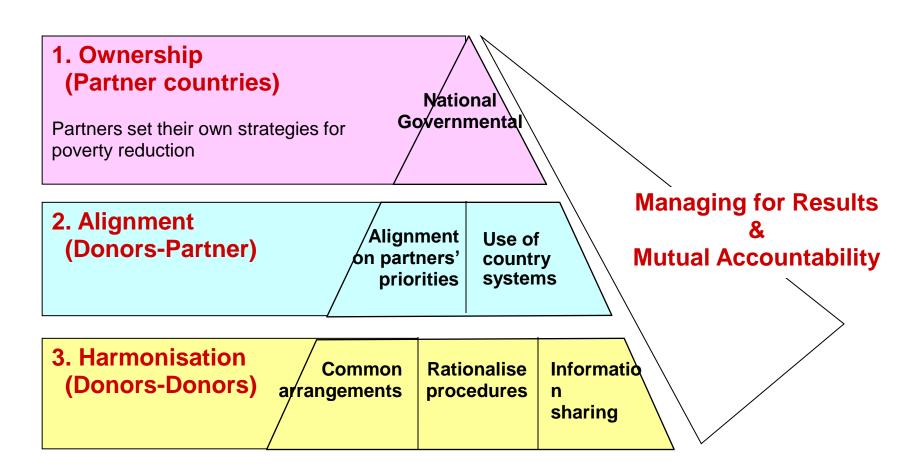
Post-Washington Consensus and Poverty Reduction Drive



- "Aid fatigue" after ending ideological war btw. superpowers (Western vs. Eastern camps)
- Revisiting the rationale for aid
 - →International solidarity for fight against poverty: MDGs & PRS
 - → Focus on poorest countries, fragile states, debt relief, grant aid
- Urge for effective aid
- Accelerating globalization, questions of speed and sequence of liberalization
 - → Financial crises (East Asia 1997, Lehman shock 2008)
 - → Role of the state in managing globalization

The Aid Effectiveness Pyramid

(Paris Declaration on Aid Effectiveness)



Source: Harmonisation, Alignment, Results: Report on Progress, Challenges and Opportunities, Joint Progress Toward Enhanced Aid Effectiveness for the Paris H/L Forum, February 28-March 2, 2005 and other related documents

Effective Aid

Prof. Bill Easterly

- William Easterly (The Elusive Quest for Growth, 2001; The White Man's Burden, 2006)
- Dambisa Moyo (*Dead Aid*, 2009) Critique of aid. Aid is largely ineffective, lacks long-term sustainability of poverty reduction

Dambisa Moyo

- Jeffrey Sachs (*The End of Poverty,* 2005)
 Aid is largely a beneficial factor in development.
 Advocate a large boost in aid.
- David Dollar (Assessing Aid, 1998)
 Prof. Jeffrey Sachs
 Aid works only if countries have good economic institutions and policies
- Toshio Watanabe (Designing Asia for the Next Century, 1995)
 In East Asia, aid played a catalytic role in inviting trade and investment. Asian dynamism



Managing Globalization, Role of the **State and Industrial Policy**

- Joseph E. Stiglitz: WB Chief Economist (97-2000), critique of IMF Globalization and Its Discontent, 2002 Making Globalization Work, 2006
 - Argue that misplaced faith in free-market ideology led to the global economic issues of today. Whenever information is imperfect and markets incomplete (especially in developing countries), the invisible hand works most imperfectly. Governments can improve the outcome by well-chosen interventions.
- Meles Zenawi African Development: Dead Ends and New Beginnings
 - Anti-neoliberal policy
 - Democratic developmental state
- Robert Wade Governing the Market, 1990, 2003
 - Proponent of developmental state, esp. East Asian experiences
- Ha-Joon Chang Kicking Away the Ladder, 2003 - Proponent of industrial policy
- Justin Lin
 - "Growth Identification and Facilitation," 2011
 - Proponent of industrial policy, "New Structural Economics"









Point of Debates

- Puzzle of "East Asian Miracle"?
 (cannot be explained solely by the theories of pioneers, or neoclassical growth theory)
- → (Democratic) developmental state
- →Industrial development, role of industrial policy?
- → Good governance
- → Aid effectiveness (under which conditions?)

Global Transformation

- New tensions after the end of Cold War
 - Recurring regional wars and ethnic conflicts (despite easing of superpower tensions)
- Accelerating globalization
 - Economic integration, increasing connectivity and global interdependence
 - Increase of private flows into developing countries
 - Rising roles of civil society, NGOs
 - Transnational threats (infectious diseases, climate change, financial crises, terrorism, etc.)
 - Polarization of developing countries -- emerging powers vs. fragile states
 - IT diffusion, contributing to democracy uprising and social instability (cf. Arab Spring)
- Awareness of vulnerability (various risks and shocks incl. natural disaster)

More Complex Development Challenges

Globalization, expanding economic activities, new threats and tensions, and increasing awareness of world citizenship...



Source: Adapted from the information provided by MOFA International Cooperation Bureau

Changing Global Development Environment (esp. Post-Cold War Era)



More diverse development agenda

Global health, Global environment
Fragile states, etc.

MDGs, Social development,
Governance, Institutions

Economic development,
Large-scale infrastructure

- New actors charged in development
 - Emerging donors (Korea, China, India, Brazil, etc.)
 - Civil society, NGOs, business and private foundations
- Multi-polar system, global power shift
 - G7/G8 → G20

Deaths from civil wars are declining

As the number of civil wars declined, the total annual deaths from these conflicts (battle deaths) fell from more than 200,000 in 1988 to fewer than 50,000 in 2008.



Recurring Civil Wars and Regional Conflicts

Sources: Uppsala/PRIO Armed Conflict dataset (Harbom and Wallensteen 2010; Lacina and Gleditsch 2005); Gleditsch and others 2002; Sundberg 2008; Gleditsch and Ward 1999; Human Security Report Project, forthcoming.

Note: Civil wars are classified by scale and type in the Uppsala/PRIO Armed Conflict dataset (Harbom and Wallensteen 2010; Lacina and Gleditsch 2005). The minimum threshold for monitoring is a minor civil war with 25 or more battle d a year. Low, high, and best estimates of annual battle deaths per conflict are in Lacina and Gleditsch (2005, updated in 2009). Throughout this Report, best estimates are used, except when they are not available, in which case averages of the low and high estimates are used.

Violence often recurs

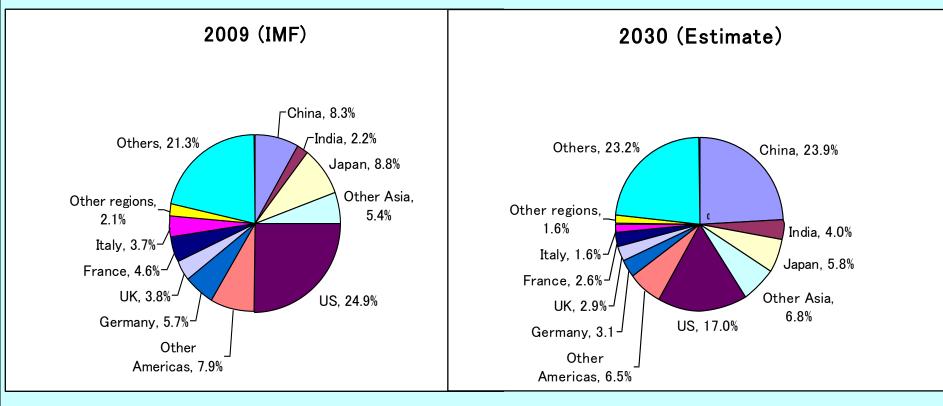
Few countries are truly "post-conflict." The rate of violence onset in countries with a previous conflict has been increasing since the 1960s, and every civil war that began since 2003 was in a country that had a previous civil war.

Decade	Violence onsets in countries with no previous conflict (%)	Violence onsets in countries with a previous conflict (%)	Number of onsets
1960s	57	43	35
1970s	43	57	44
1980s	38	62	39
1990s	33	67	81
2000s	10	90	39

Sources: Walter 2010; WDR team calculations.

Note: Previous conflict includes any major conflict since 1945.

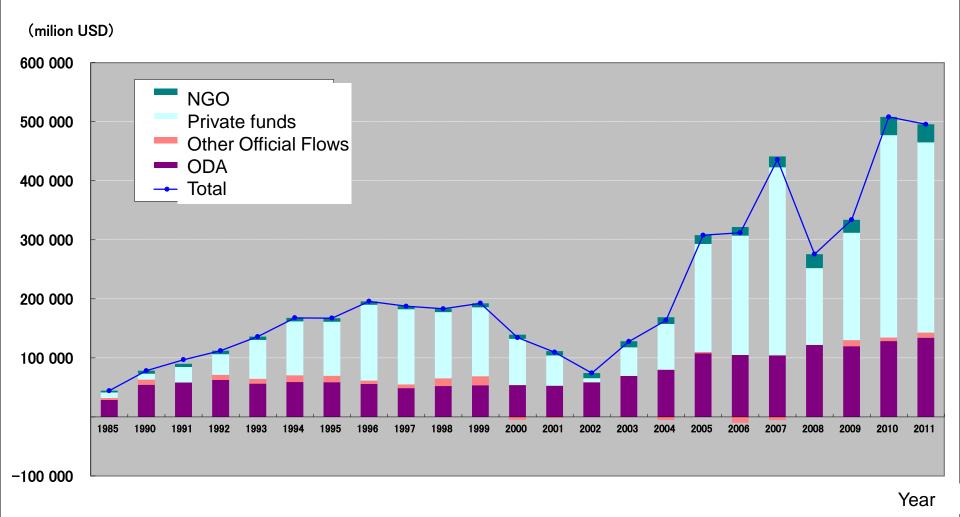
Rising Share of Asian GDP (esp. China, India)



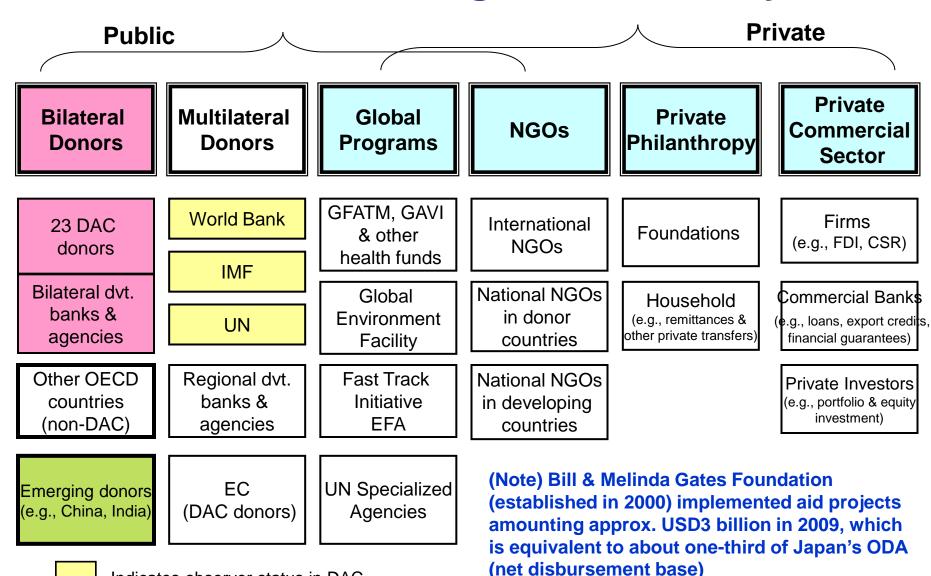
Source: Cabinet Office Trends of the Global Economy 2010 - I, May 2010

ASIA 2050 (ADB Report) envisages that by 2050, Asia could account for half of global output, trade, and investment—if Asian countries could avoid middle-income trap scenario.

Financial Flows from OECD (DAC) Countries to Developing Countries



More Diverse and Fragmented Aid System



Source: OECD DAC/DCD and OECD Development Centre (2006)

Indicates observer status in DAC

Role of the Private Sector in Development

- Trickle Down Theory (Emphasis on large-scale infrastructure, economic growth)
- Structural Adjustment Program (Small government, liberalization & privatization)
- Human Development (Adjustment with Human Face)
- Sustainable Development, Environment & Social Consideration
- Poverty Reduction (Global partnership around MDGs)
- New Partnership btw. Business and Development (Addressing development challenges via core business, e.g., Inclusive business, BOP business.)

- Economic vs. Social Development
- Wealth Creation, as Primary Role of Private Sector



- →MNCs: Increased responsibility for giving attention to the local conditions and socioenvironmental aspects in developing countries, as corporate behavior expands to the developing region (e.g., ethical trade, fair trade / "social license to operate" for mega-projects / intellectual property rights over HIV/AIDS drugs, etc.)
- →LDCs: Desire to industrial catch-up, development of local business and small farmers, technology transfer, etc.

Post-MDGs

END POVERTY 2015 MILLENNIUM GOALS

Progress so far (UN MDG Report 2013)

- The proportion of people living in extreme poverty has been halved at the global level (but, 1.2 billion people still live In extreme poverty)
- Over 2 billion people gained access to improved sources of drinking Water (but 768 million people, especially rural poor, live without an improved drinking water source (2011))
- Remarkable gains have been made in the fight against malaria and tuberculosis (yet, in 2010, about 219 million cases of malaria worldwide led to some 660,000 deaths; over 80% of them were among children under five)
- The hunger target is within reach (but 852 million still live under hunger in the developing countries)
- Environmental sustainability is under severe threat (e.g., deforestation, GHG emission, ozone depletion, biodiversity loss)
- Most maternal deaths are preventable, and progress in this area is falling short of the MDG target (i.e., reducing by 2/3).
- Access to antiretroviral therapy and knowledge about HIV prevention must expand (still, 2.5 million people are newly infected every year)
- Too many children are still denied primary education (if current trends continue, the world is unlikely to meet the universal primary education goal by 2015)
- There is less aid money overall, with the poorest countries most adversely affected

MDGs Progress Chart (2013)

MIDGS Progress Chart (2013)												
	Africa		Asia		sia			Latin America & the	Caucasus &			
Goals and Targets	Northern	Sub-Saharan	Eastern	South-Eastern	Southern	Western	Oceania	Caribbean	Central Asia			
GOAL 1 Eradicate e	xtreme pove	erty and hur	nger									
Reduce extreme poverty by half	low poverty	very high poverty	moderate poverty*	moderate powerty	very high poverty	low poverty	very high poverty	low poverty	low poverty			
Productive and decent employment	large deficit in decent work	very large deficit in decent work	large deficit in decent work	large deficit in decent work	very large deficit in decent work	large deficit in decent work	very large deficit in decent work	moderate deficit in decent work	moderate deficit in decent work			
Reduce hunger by half	low hunger	very high hunger	moderate hunger	moderate hunger	high hunger	moderate hunger	moderate hunger	moderate hunger	moderate hunger			
GOAL 2 Achieve un	iversal prim	ary educatio	on									
Universal primary schooling	high enrolment	moderate enrolment	high enrolment	high enrolment	high enrolment	high enrolment	_	high enrolment	high enrolment			
GOAL 3 Promote ge	nder equalit	ty and empo	wer women									
Equal girls' enrolment in primary school	close to parity	close to parity	close to parity	parity	parity	close to parity	close to parity	parity	parity			
Women's share of paid employment	low share	medium share	high share	medium share	low share	low share	medium share	high share	high share			
Women's equal representation in national parliaments	low representation	moderate representation	moderate representation	low representation	low representation	low representation	very low representation	moderate representation	low representatio			
GOAL 4 Reduce chi												
Reduce mortality of under- five-year-olds by two thirds	low mortality	high mortality	low mortality	low mortality	moderate mortality	low mortality	moderate mortality	low mortality	moderate mortality			
GOAL 5 Improve m	aternal heal	th										
Reduce maternal mortality by three quarters	low mortality	very high mortality	low mortality	moderate mortality	high mortality	low mortality	high mortality	low mortality	low mortality			
Access to reproductive health	moderate access	low access	high access	moderate access	moderate access	moderate access	low access	high access	moderate access			
GOAL 6 Combat H	IV/AIDS, ma	alaria and o	ther diseases									
Halt and begin to reverse the spread of HIV/AIDS	low incidence	high incidence	low incidence	low incidence	low incidence	low incidence	low incidence	low incidence	intermediate incidence			
Halt and reverse the spread of tuberculosis	low mortality	moderate mortality	low mortality	moderate mortality	moderate mortality	low mortality	high mortality	low mortality	moderate mortality			
GOAL 7 Ensure env				mortality		mortality	mortanty	mortality	mortunity			
Halve proportion of population without improved drinking water	high coverage	low	high	moderate	high	high	low	high	moderate coverage			
Halve proportion of population without sanitation	high	very low	low	low	very low	moderate	very low	moderate	high			
Improve the lives of slum-dwellers	moderate proportion of slum-dwellers	very high proportion of slum-dwellers	rnoderate proportion of slum-dwellers	high proportion of slum-dwellers	high proportion of slum-dwellers	rnoderate proportion of slum-dwellers	rnoderate proportion of slum-dwellers	moderate proportion of slum-dwellers	coverage —			
GOAL 8 Develop a s						Julii dilelielo		Julia director				
Internet users	high	moderate	high	high	moderate	high	low	high	high			
	usage	usage	usage	usage	usage	usage	usage	usage	usage			
The progress chart operates on to legend below:	wo levels. The wor	rds in each box in	dicate the present	degree of compli	ance with the targ	et. The colours sh	ow progress towa	rds the target acco	ording to the			
Target already met or expecte					ogress or deteriora							
 Progress insufficient to reach Poverty progress for Eastern As 				Missin	g or insufficient d	lata.						

Ongoing Debates on the After 2015 Agenda (Post-MDGs)

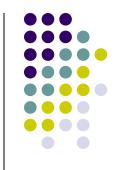


- 1. MDGs: Maintain the present framework and goals and extend the deadline (e.g., 2020/25).
- 2. MDGs Plus: Expand the scope of the present framework, while simplifying some goals and adding new ones.
- 3. One World: Create a new framework based on the MDG 8 (global partnership for development)

Main Points

- -Role of the private sector (esp. business)
- -Framework for encouraging the participation of emerging economies (for the sake of sustainable development)

UN High-Level Panel Report on the Post-2015 Development Agenda (May 2013)



- A proposal by UN SG's High-Level Panel of Eminent Persons; co-chairs: H.E. Dr. Yudhoyono (Indonesia), H.E. Mme. Sirleaf (Liberia), Hon. P.M. Cameron (UK)
- Target year 2030: 12 Goals and 54 targets
- Five transformative shifts (One World Vision)
 - Leave no one behind
 - 2. Put sustainable development at the core
 - 3. Transform economies for jobs and inclusive growth
 - 4. Build peace and effective, open and accountable institutions for all
 - 5. Forge a new global partnership
- Ensure more and better long-term finance
 - Domestic resource mobilization (tax, savings, investment, etc.)
 - Private capital (pension funds, sovereign wealth funds, private business, development finance, etc.)
 - Aid remains crucial..., but only part of development finance.

ILLUSTRATIVE GOALS AND TARGETS

POST-2015



1. End Poverty



2. Empower Girls and Women and Achieve Gender Equality



3. Provide Quality Education and Lifelong Learning



4. Ensure Healthy Lives



5. Ensure Food Security and Good Nutrition



6. Achieve Universal Access to Water and Sanitation



7. Secure Sustainable Energy



8. Create Jobs, Sustainable Livelihoods, and Equitable Growth



9. Manage Natural Resource Assets Sustainably



10. Ensure Good Governance and Effective Institutions



11. Ensure Stable and Peaceful Societies



12. Create a Global Enabling Environment & Catalyse Long-Term Finance

A NEW GLOBAL PARTNERSHIP

The Report of the High-Level Panel of Eminent Persons on the Post-2015 Development Agenda post2015hlp.org

Views of OECD DAC Erick Solheim (DAC Chair) @GRIPS 2013.12



- Five key challenges
 - Increasingly multi-polar world
 - Increasing gaps (growing middle class vs. extremely poor in fragile states)
 - 3. Threat to environment becoming more tangible
 - Aid no longer the most important financial flow for most developing countries; need for partnership with the private sector
 - Development community must focus on results on the ground (not just intentions, or money spent)
- Implications for DAC
 - Taxation, domestic resource mobilization
 - Education
 - Environment, green growth
- DAC wishes to increase the number of member countries and reach out more emerging economies.