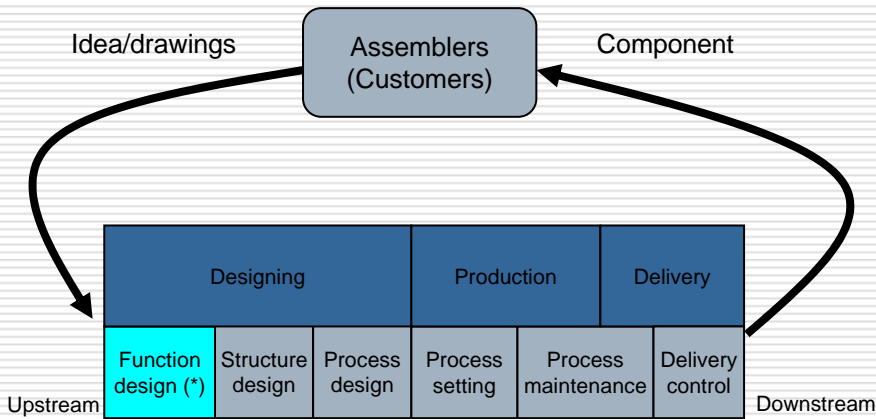




Effects of Network Structures on the Technological Capability Improvement of Suppliers in the Newly Emerging Vietnam's Motorcycle Industry

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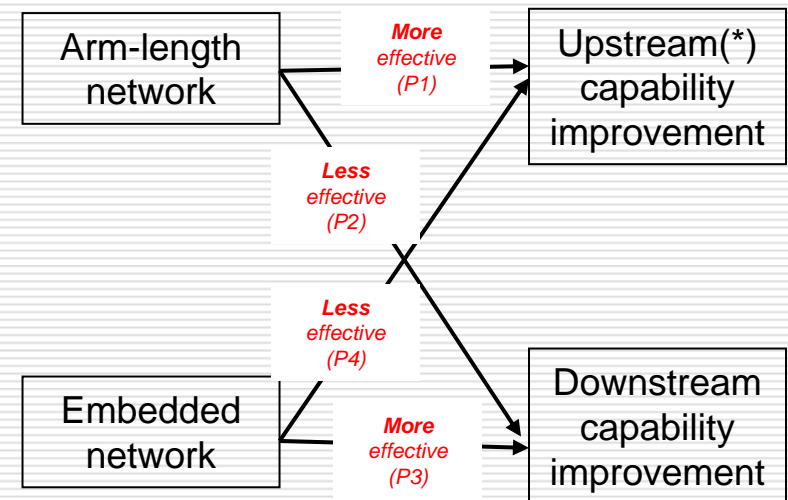


(*) Function design is excluded from this research because firms in newly emerging companies, particularly suppliers don't have this capability

Source: Created by the authors based on Clark and Fujimoto 1991, Womark et al. 1990, Fujimoto 1998

| Relationship | Arm-length | Embedded |
|-------------------|---|------------------------------------|
| Time | Short-term | Long-term |
| Distance | Far | Proximity |
| Volume of product | Small | Large |
| Information | Less exchanged | More exchanged |
| Combination | Low degree | High degree |
| Stableness | Unstable, ask for more governance mechanism | Stable due to self-guard mechanism |
| Example | Chinese motorcycle industry | Japanese automotive industry |

Findings



(*) "Function Design" capability is excluded

1. Correlation between capabilities (upstream and downstream) and network structure
2. Two patterns of capability improvement of suppliers