



GRIPS Development Forum - JICA Seminar
“Japan’s Approach to African Development
during TICAD IV: The Case of Ethiopia”

JICA’s Assistance for Industrial Development in Ethiopia

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Background: Japan's support to Africa

TICAD IV
(May 2008)

**G8 Hokkaido
Toyako Summit**
(Jul. 2008)

**"The Initiative for
Policy Dialogue
(IPD)
Taskforce on Africa
Meeting" in Addis
Ababa (Jul. 2008)**

**Symposium
: Economic
Development in Africa
and the Asian Growth
Experience**
(May 2008)

● Debate on how to
make the Asian
Experience relevant with
accelerating economic
growth in Africa

● Debate on a
more active role of
the government in
economic policies
● Introduction of
JICA's KAIZEN
Project in Tunisia

JICA's Follow up of
Japan's Commitment to Africa

JICA's Cooperation Framework for Industrial development of Ethiopia

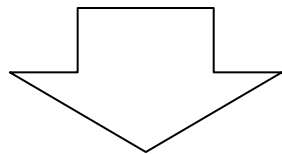
Request from Prime Minister Meles (July 2008)

Support to formulate industrial development policy for Ethiopia

Intellectual exchange of views on industrial development strategy, and policy recommendations from Japan based on the Asian development experience.

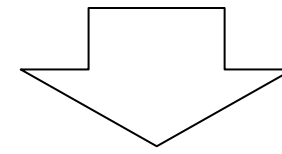
Support to nurture private companies

Technical cooperation of JICA for enhancing competitiveness of the private sector learning from the JICA's experience in Tunisia.



“Policy Dialogue on Industrial Development”

(1st Phase: Jun. 09-May 2011)



“The Study Project on Quality and Productivity Improvement (KAIZEN)”

(Pilot Phase: Oct. 09-Jun.11)



Three-layered Policy Dialogue coupled with Technical Cooperation Project

Three Layers of Dialogue with Ethiopia

Dialogue with Prime Minister

High Level Forum with Ministers and State Ministers

Operational Level
MoFED, MoARD, MoE, Mol, MoUDC, etc.

Mol, Metal Products Development Center

Mol, KAIZEN Unit

Policy Dialogue (Jun.09-2011)

1. Policy Visions

Democratic Developmentalism, Agriculture Development-led Industrialization (ADLI)

2. Five Year Development Plans

PASDEP(05/06-09/10), GTP (10/11-14/15)

3. Sector Policies

- Basic Metal & Engineering Industry
- Industrial Development Strategy
- MSE Development Strategy

4. Cross-cutting Issues

- Policy Making Process and Organizations
- National Movement of Productivity

Supplementary Firm-Level Study of Basic Metal and Engineering Industry(2010)

Study Project on KAIZEN (Oct.09-Jun.2011)

Japan

EOJ

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Professors
Kenichi Ohno &
Izumi Ohno

JICA

JICA

Partners of “Policy Dialogue on Industrial Development”

- ◆ Japanese side: the Embassy of Japan (EOJ) in Ethiopia. The team of GRIPS led by Professor Kenichi Ohno and Professor Izumi Ohno are the intellectual core.
- ◆ Ethiopian side: Prime Minister. Senior Economic Advisor to the PM is the key person who co-chairs High Level Forum with Ambassador of EOJ. Ministers and State Ministers concerned.
- ◆ Daily follow-ups by the EOJ and the JICA Office in coordination with JICA Hdq

Progress of “Policy Dialogue on Industrial Development”

- ◆ Dialogue with the Prime Minister in ten meeting sessions (incl. those in the preparatory period) and through written communications by Prof. Kenichi Ohno
- ◆ High Level Forum were held quarterly in 8 sessions (Jun.2009-May 2011)
- ◆ Numerous meetings at operational level
- ◆ Regular conversation with donors including GIZ, the Engineering Capacity Building Program, World Bank, DfID, USAID, UNIDO, UNDP, China, Korea, etc.

Initial Impact (1) Contribution to the preparation of GTP and MSE Strategy

Views and comments were provided with deep insights from comparative development studies esp. on Asia by the Japanese side

- “Fill the knowledge gap” (PM and Minister’s comments)
- GTP adopted Import Substitution Policy and Basic Metal and Engineering Industry
- New MSE Strategy refers to the introduction of KAIZEN concept

Initial Impact (2): Identification of weakness in policy making capacity

In the Dialogue, the Japanese side identified and communicated to the Ethiopian side:

- Importance of mindset and methodology for effective policy making
- Desirable Inter-governmental coordination mechanism
- Needs of consultation process between the government and the private sector to activate the sector

Initial Impact (3) Program Approach combining Dialogue and Projects

Input from Study Project on KAIZEN to the Policy Dialogue

- ◆ Validation of the usefulness of the concept and the skills for productivity and quality improvement (KAIZEN) in the Ethiopian Industry
- ◆ Potential entry to activate the private sector

Input from the Policy Dialogue to the KAIZEN Project

- ◆ Institutionalization of KAIZEN (KAIZEN Unit of MoI was officially endorsed by the Council)
- ◆ Possible Coordination with MoE and MoUDC for Nation-wide dissemination of KAIZEN for MSE

The Way Forward

Policy Dialogue (2nd Phase)

to be started early next year

Technical Cooperation Project on Capacity Building for Dissemination of Quality and Productivity Improvement (KAIZEN)

to be started in November 2011



Thank you very much.