

Intellectual Partnership for Africa

Industrial Policy Dialogue between Japan and Ethiopia

December 2011

Japan International Cooperation Agency
(JICA)

National Graduate Institute for Policy Studies (GRIPS)
Development Forum

Table of Contents

List of Abbreviations

List of Tables

List of Figures

Foreword

Chapter 1	Introduction	1
Chapter 2	Achievements in the Quality and Productivity Improvement (KAIZEN) Project	23
Chapter 3	Ethiopia's Industrialization Drive under the Growth and Transformation Plan	33
Chapter 4	Policy Procedure and Organization for Executing High Priority Industrial Strategies	67
Chapter 5	Democratic Developmentalism and Agricultural Development Led Industrialization	107
Chapter 6	Broadening the Policy Scope: Cross-cutting Issues	143
Chapter 7	Broadening the Policy Scope: Organizational Arrangements	169
Chapter 8	Policy Direction for the Next Five Years	193
Chapter 9	An International Comparison of Industrial Master Plans	219
Chapter 10	Basic Metal and Engineering Industries: Policy Framework and the Firm-level Study	239
Appendices		263
References		273