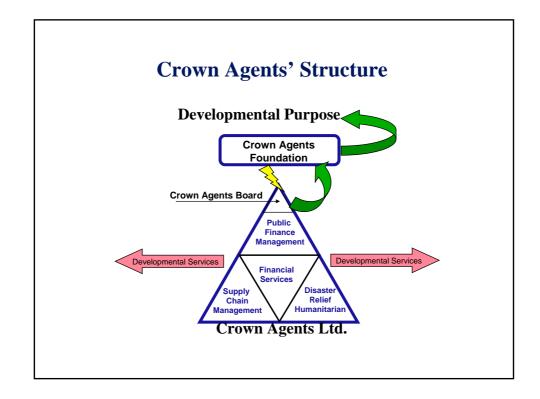
Crown Agents

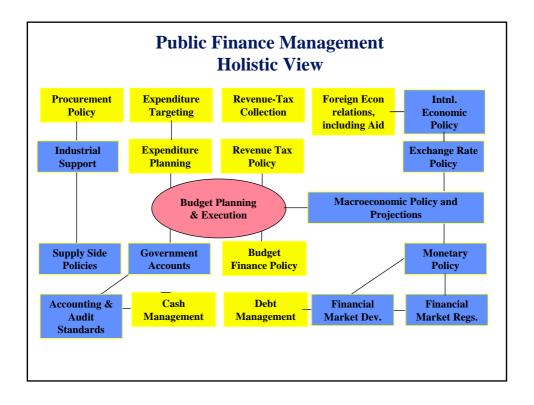
- Private Limited Company
- **•Our mission:**

Deal with humanitarian, economic and social problems which bring suffering to people or prevent people to maximize their potential.

- •We are a Public Interest Organisation
- •We act on a commercial basis
- •Owned by a Foundation
- •Non-Profit Distributing Organisation
- •Do not receive any subsidy
- •We must make a surplus.
- Dividend paid to the Foundation
- •Foundation distributes for development

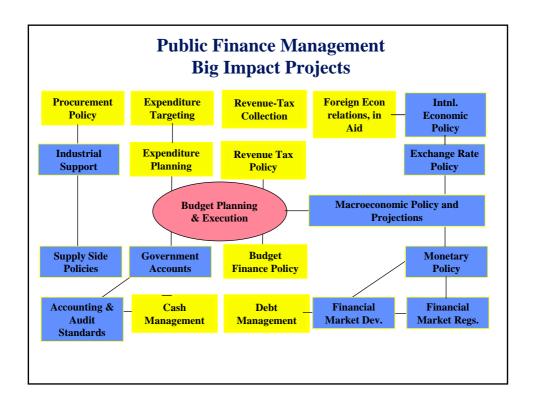






Public Finance Management The Skills and Expertise

- Budget/Accounting
- Customs and Trade Facilitation
- Direct and Indirect Tax Reform
- Debt Management
- Information Technology
- Human Resource Development
- Institutional Development



VAT in LESOTHO

SIX YEARS OF SUPPORT FOR LESOTHO

- Support for the introduction of VAT
- Supply of Taxation Software
- Supply of a taxpayer ID system
- Support for the introduction of the Revenue Authority
- On-going dialogue

Debt Management in Angola

- Training
 - Delivered tailored course in 2002 in debt recording and analysis
 - MoF regular attendees on our UK debt management courses
- Pursuing World Bank Program: 'Economic Management TA'
 - Component 3: strengthening public debt management
 - Focus on strengthening institutional and operational relations between Ministry of Finance (MoF) and Banco Nacional de Angola (BNA)
- Liaising with Debt Relief International on debt sustainability
 - Received briefing after recent DRI visit to Luanda /meeting with MOF
 - Crown Agents working closely with DRI in other countries, e.g. Nigeria
- Maintain relations with key individuals in MoF

Angola Customs Expansion & Modernisation Programme

- Part of the Government of Angola's Economic and Social Reform Plan;
- Programme owned by Government of Angola;
- 5 year Contract: March 2001 to February 2006;
- Barometer for the International Finance Institutes
- Ambitious objectives and targets

Angola Customs Expansion & Modernisation Programme

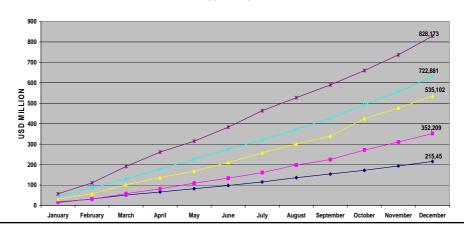
Key Objectives

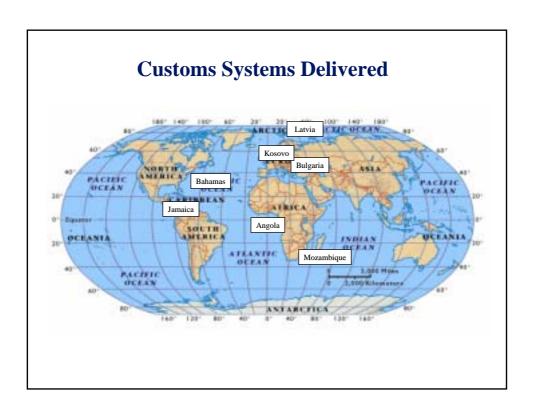
- Enhance revenue yield from non-oil sector
- Introduce appropriate Information Technology
- Improve Clearance Processes and reduce costs for Legitimate Trade
- Revise Legislation & Procedures
- Restructure Organisation
- Modernise Infrastructure
- Introduce HR Development & Training Programmes
- Ensure Sustainability

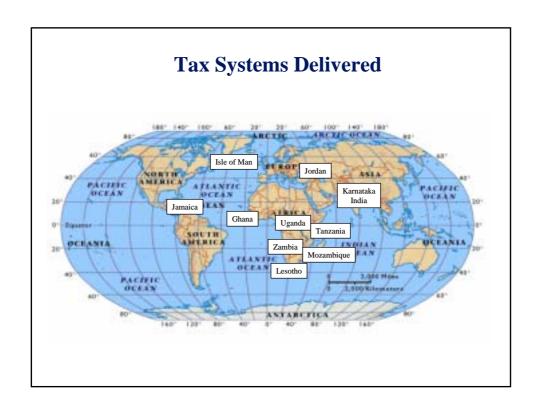
Angola Customs Expansion & Modernisation Programme

Results to date:

ANGOLAN NATIONAL DIRECTORATE OF CUSTOMS
REVENUE COLLECTED
PERIOD: JANUARY - DEZEMBER 2000, 2001, 2002, 2003 & 2004
USD MILLION







That was Crown Agents in a Nutshell

Now over

to

Ron McGill