

Policy Design and Implementation in Developing Countries PAD3020E/8021E

Spring 2023 - Friday 15:00 to 16:30 - Lecture Room C

GRIPS instructors: Izumi Ohno, Kenichi Ohno

Guest speaker: Masumi Shimamura

kohno@grips.ac.jp gdforum.sakura.ne.jp/lec/index.htm

This is a small-group interactive class for people directly engaged or deeply interested in policy making in developing countries.

Lack of leadership, poor coordination and weak implementation are common features of policies in many developing countries, but some governments solve these problems better than others. This course aims to offer a practical and comparative perspective on policy methodology (how policies should be made and executed) for government officials engaged in policy formulation. We will look at concrete international—especially East Asian and African—experiences. We are also interested in transition dynamics from the existing system to the desired system. Our purpose is not just to describe policy problems. We want to analyze policymaking from an institutional viewpoint, and through case studies and international comparison.

Class is conducted in a small-group setting. Each session consists of a kick-off presentation of a featured idea/case by an instructor, followed by discussion by all participants. Instructors will take turns in leading the discussion. Lecture slides are downloadable from the lecture website shown above (subject to revision and updating at any time). Some lectures have accompanying reading materials. Toward the end of the course, some (or all) students will be asked to present their policy analyses based on their own experiences.

This course uses materials and findings from policy research in many Asian and African countries including policy dialogue in Vietnam and Ethiopia conducted by the GRIPS Development Forum headed by the instructors of this course, in cooperation with the Japanese MoFA, JICA and other agencies.

Date	Topic	By
Apr 07	Orientation and overview	KO
Apr 14	Political regime for development	KO
Apr 21	Development administration systems*	MS
Apr 28	Leadership: the case of the Philippines	MS
May 12	Ownership, policy autonomy, donor management*	IO
May 19	Economic technocrats in East Asia*	IO
May 26	Quality of industrial policy*	KO
Jun 02	National kaizen movement	IO
Jun 16	Decentralization and development	KO
Jun 09	Cambodia: water supply project	MS
Jun 23	Large-scale infrastructure development*	MS
Jun 30	Japanese policy making (or student presentations)	KO
Jul 07	Student presentations	-
Jul 14	Student presentations	-
Jul 21	Student presentations	-
Jul 28	Student presentations	-

Note: topics and order are subject to change. (*) indicates classes with reading materials.

Requirements

Students must have practical experience, concrete knowledge and/or deep interest in policymaking in their countries or other developing countries. The knowledge of development economics and global development trends are useful, but not required. Students should participate actively in discussion.

Grading

Student score = (Attendance, 0-50) + (Participation, 0-50) + (Optional presentation, from -50 to +50)

Grading is based on attendance and participation in all sessions. There will be no exam or term paper. Late arrival and absence from class will count negatively. Absence without prior notification is not allowed except in sudden emergency. In addition, some students can volunteer (or be asked) to do presentations on the policy experiences of their countries or countries they have worked in. They will receive additional positive points if the presentation is good. But if it is poor, it will count negatively on your grade (in reality, very few students received negative points for presentation so far). Non-presenters receive zero points.

Attendance, participation and (optional) presentation are all normalized and added with equal weights. Letter grades will depend on the summed score of each student subject to the GRIPS grading rules (we cannot give “A” to all students even if they all perform well, for example).

For more on course enrollment, lecture contents or grading policy, please consult the website or instructors.

Reference books

These and other materials will be made available to participants prior to relevant lectures.

- GRIPS Development Forum (2008), *Diversity and Complementarity in Development Aid: East Asian Lessons for African Growth*.
- Izumi Ohno, ed, (2005), *True Ownership and Policy Autonomy: Managing Donors and Owning Policies*, GRIPS Development Forum.
- Izumi Ohno and Masumi Shimamura (2007), *Managing the Development Process and Aid: East Asian experiences in building central economic agencies*, GRIPS Development Forum.
- Kenichi Ohno, ed, (2006), *Industrial Policy Formulation in Thailand, Malaysia and Japan*, Vietnam Development Forum.
- Kenichi Ohno (2009), *Middle Income Trap: Implications for Industrialization Strategies in East Asia and Africa*, GRIPS Development Forum.

Related materials (optional, not required)

- Izumi Ohno and Kenichi Ohno (2012), “Dynamic Capacity Development: What Africa Can Learn from Industrial Policy Formulation in East Asia,” ch.7, A. Norman, K. Botchwey, H. Stein, and J.E. Stiglitz, eds, *Good Growth and Governance in Africa: Rethinking Development Strategies*, Oxford Univ. Press.
- Kenichi Ohno (2013), *Learning to Industrialize: From Given Growth to Policy-aided Value Creation*, Routledge, paperback edition – this book is [Open Access, download for free](#).
- Izumi Ohno and Kenichi Ohno, eds. (2013), *Eastern and Western Ideas for African Growth: Diversity and Complementarity in Development Aid*, Routledge – this book is also [Open Access, download for free](#).
- Arkebe Oqubay and Kenichi Ohno, eds. (2019), *How Nations Learn: Technological Policy, Industrial Policy, and Catch-up*, Oxford University Press.